## Commercial and Financial Risks in Today's market

Ensuring Competitiveness and Minimising Risk to Council below Legislated Tender Thresholds

Tony Kerr & Vicki Shelton
City of Greater Geelong (CoGG)



### **Key Themes**

- Understanding your Councils procurement thresholds / requirements
- Undertaking a basic risk assessment prior to conducting a procurement process
- Designing a simple procurement process with risk minimisation, value for money and efficiency in mind



### **CoGG Procurement Thresholds**

### Council's Procurement Thresholds Table (GST Exclusive)

Financial Threshold (AU\$, excl GST)	Requirements				
	Process managed by	Market engagement	Payment process	Agreement type	Documentation
<\$5,000	Business Unit (<100,000)	1 oral quote	Petty cash P-Card PO Purchase w/out PO*	PO	Record quote
\$5,000-\$25,000		1 written quote		PO or contract defined by Contract Risk Matrix	
\$25,000- \$135,000 (Goods/Services) \$25,000- \$180,000 (Works)	Risk Assessment by Business Unit or Procurement Services		Oracle	PO or contract defined by Contract Risk Matrix	Evaluation report
>\$135,000 (Goods/Services) > \$180,000 (Works)	Procurement Services	Tender		Contract	



## **Procurement Basic** Risk Assessment

- Purchase supply and delivery
- Supplier
- Financial
- OHSE
- Procurement Process

#### Services Risk

The risk matrix below has been developed to assist you identifying whether or not your intended purchase is a high or low risk (you only need to select one). High Risk activities may need a set of standard terms of conditions to be incorporated into the procurement process.

1. Purchase supply and delivery

2. Supplier

Safety and

Environment)

stage of the contract)

(risks driven by the

- (risks at the fulfilment stage of the contract)
- Failure to meet agreements, project delays, incorrect advice, yes delays or industrial action , high number of subcontractors. warranty/indemnity claims
  - EG: Maintenance agreements, consultants, IT maintenance (applications), traffic management
- No significant risks identified
  - EG: minor general maintenance (plumbing, refurbishment etc)
  - Service level risk, lack of availability, history of poor yes performance, limited experience, due diligence requirements
    - EG Cleaning, plumbing, significant professional services
  - Reliable supplier, history of good performance, market
  - EG: Minor general maintenance (plumbing, refurbishment etc)
- 3. Financial Potential contract variations, instability of supplier/industry, cost (risks due to fluctuations, rise/fall pricing, length of commitment, progress pricing/commercial payment, high proportion of subcontractors, security deposits, potential damage to 3rd parties
  - EG Waste management, grants and contributions, council events
  - Easily available, short term commitment, local, stable supplier/market, one off payments
    - EG: Minor professional services, department specific training
- 4. OHSE High Risk task list as defined in attachment 1 - CONTRACTOR (risks due to OHS SYSTEMS ASSESSMENT Occupational Health
  - EG: confined space entry, working at heights, heavy plant /equipment, construction, trenching /excavation, contaminated materials,/land, demolition, exposure to asbestos or hazardous chemicals or blood/body fluids, dangerous goods, frequent hazardous manual handling, frequent threats of violence, working on roads/verges, exposure to electrical hazards, working in/over water, hot work, tree felling, working with explosives, subcontracting, other significant hazards
  - Not subject to specific legislation and regulation, OHSE
    - EG minor professional services, department specific training
- 5. Procurement Specific risks identified which are likely to have a significant Process (risks during the
- Yes impact on the procurement / tender stage of the contract. procurement / tender
  - EG: Tight timelines for procurement stage, high profile project / service, issues noted last time the project / service was tendered, funding impacted by tender timelines, large number of tender submissions expected.
  - Standard procurement process with no specific risks / issues identified



## City of Greater Geelong Quotation System

- Ensures compliance to Councils procurement requirements
- End to end quote workflow management
- Captures key documentation / decisions
- Pre-population of templates
- Automation of approvals
- Reporting functionality
- Mandatory to use for purchases over \$25K
- Usability and user acceptance



### **Record of Quotation** This form is to be used when going out to quote for goods, works and services that do not require tender. Fields marked with \* are required \* Purchase Type: Services \* Value: \$5,000 to \$25,000 \* Risk: Low -Use Risk Matrix to determine level Quotation Req: 1 Written Quote (min) Agreement Reg: Standard Purchase Order \* Would you like to use the Simple Quote Template?: O Yes No \* Contract Type: Fixed Price Lump Sum Schedule of Rates

### Responsible Officer

General Manager: Jeff Wall

#### **Procurement Details**

upgrade

	* Quotation Category:	Please select the category that best describes this procurement:
	* Send Date:	7/05/2014
	* Close Date:	21/05/2014 2:00 PN IIII (C) - Date Quotations will be closed
	* Safety:	Will the quoter be required to submit details of their OH&S system?  ○ Yes ○ No
Summary of Quo Il officers have a re elevant insurances,	sponsibility to check the Preferred Supplier	System prior to the engagement of a supplier. If after checking you still re The Preferred Supplier System can also be utilised to identify suppliers to
Add Suppliers/Comp	anies	
tecommendatio	n	
Comments:	If necessary, provide details on why the recommended, particularly if you are not priced quotation:	other quotations are not recommending the lowest-
		*
Workflow(s)		
Add Approver:		Add

CITY OF GREATER GEELONG

# CoGG's Quotation Process – The Engineering Services Perspective

- Application of System
- Changes to Procurement Methods
- Benefits



## Thank you

